



**CITY COUNCIL MEETING
November 12, 2018- 7:00 PM
109 SOUTH KING STREET
DEPOT COMMUNITY ROOM**

MINUTES

PRESENT: **James F. Palmer, Mayor
George R. Crowley, Mayor Pro Tem
Ray Mitchell Denmon, Councilman
Al Edwards, Councilman
Jackie Palazzolo, Councilwoman**

ALSO: Eddie Peterson, City Administrator; Larry Vickery, Utilities Administrator; Paul Worley, Assistant City Administrator; Sharon Nelson, City Clerk; George Govignon, City Attorney; Jeff Defoor, Director of Electric Utilities; Lenny Nesbitt, Fire Chief; Jerry Crawford, Director of Water & Wastewater; and Brad Carrick, Telecommunications Director.

1. **Council Meeting Called to Order**

Welcome

Mayor Palmer called the meeting to order and welcomed everyone in attendance.

Invocation

Mayor Palmer gave the invocation.

2. **Pledge of Allegiance**

Mayor Palmer led the group in the Pledge of Allegiance to the United States Flag.

3. **Amendment or Approval of Proposed Agenda**

Councilman Edwards made a motion to approve the August 13, 2018 agenda amending it to add a Resolution approving Service Delivery Strategy form submittal to the Gordon County Board of Commissioners. Councilwoman Palazzolo gave a second with all voting aye. Motion approved.

4. **Amendment or Approval of Minutes**

Councilman Denmon made a motion to approve the minutes of the City Council meeting of October 22, 2018. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.

5. **Mayor's Comments**

- A. Mayor Palmer stated that council members had discussed giving employees the day after Thanksgiving off as an additional holiday this year. He noted that City of Calhoun provides only eight holidays while Gordon County provides ten holidays, with the day after Thanksgiving being one of those holidays. He also noted that this day is a very quiet, non-productive day with all other government offices being closed and asked council members to vote on a one-time approval for the additional day this year, reevaluating it as a permanent holiday during next year's budget meetings. Councilwoman Palazzolo made a motion to approve closure of all city offices on November 23, 2018 in observance of the Thanksgiving holiday. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.
- B. Mayor Palmer announced that Calhoun City offices will be closed Thursday, November 22nd and Friday, November 23rd in observance of Thanksgiving.

6. **Council Comments**

- A. Councilwoman Palazzolo submitted October reports as follows:

1) **Public Works**

Street Department

1. Completed 30 shop and 26 street dept. work orders.
2. Installed 4 new street signs.
3. Repaired storm drains on Cherry Hill Circle and Devonwood Drive.
4. Repaired utility cuts and pot holes using approximately 15 tons of asphalt.
5. Repaired driveway on College Street.

Cemetery Department

1. Performed routine maintenance on Fain and Chandler cemetery.
2. Supervised the opening and closing of 17 grave sites.
3. Sold 16 new grave spaces.

Parks Department

1. The grounds crew picked up litter, mowed, trimmed bushes, hauled garbage to the dump, and maintained records at records room.
2. The maintenance crew maintained designated buildings downtown.
3. Painted inside Mcconnell Road community center.

Animal Control

- Housed 18 dogs and 25 cats
- Number of dogs adopted: 2
- Number of cats adopted: 1
- Number of dogs rescued: 3
- Number of cats rescued: 19
- Number of dogs reclaimed by owner: 4
- Number of cats reclaimed by owner: 0
- Number of dogs euthanized: 0

- Number of cats euthanized: 0
- Number of warnings given: 38
- Number of bite cases: 0
- Citations issues: 3

Recycling

• OCC	22.19 tons	\$2,108.05
• Loose OCC	2.79 tons	\$ 0.00
• Plastics	2.83 tons	\$ 0.00
• Paper	0.00 tons	\$ 0.00
• Glass	5.5 tons	\$ 82.50
• Aluminum	0.00 lbs.	\$ 0.00
• Steel Cans	993 lbs.	\$ 78.67

2) **Recreation Department**

1. **FALL PROGRAMS –**

Youth football – The 2018 youth football regular season concluded on October 23. Twenty games were played throughout the month. The all-star teams will begin post season play on November 10. Calhoun will host GRPA district games on November 10 and GRPA State games on December 1 and 2 and December 8.

Youth Soccer – The Fall Soccer season concluded on October 30. Eighty-eight games were played throughout the month. The all-star teams will begin post season play in Dalton on November 16.

Coed Softball – The Fall Coed season concluded on October 26. Twelve games were played during the month.

Girls Volleyball – Practices were held on Tuesdays and Thursdays for the 3rd-4th grade team and 2 5th-6th grade teams. The 5th and 6th grade teams traveled to Dalton and Lake Point to play 2 Saturdays during the month. The 3rd and 4th grade team played at home on Saturday October 27 with Lafayette and Bartow County visiting our facility.

Tennis – Fall leagues – Fall Combo, Fall Tennis 101 and Fall Quads.

STARS – In November will an event for Stars – Friendsgiving – November 20.

RENTALS – The following facilities were reserved throughout the month for special events:

Playground Pavilion –10 events

Ratner Pavilion – 3 events

Recreation Center Meeting Room – 2 events

Gym – 2 events

2. **WEBSITE USAGE:**

CalhounRec.com

3,443 – Views

15 –post

Facebook

1,270 – Post Engagements

15 - post

954 - Users

2,411 - Reach

3. FACILITY MAINTENANCE:

- 1- Prepared 2 softball fields – new complex – GHSA Region Softball Tournament
- 2- Repainted soccer fields for weekly play
- 3- Repainted football field and flag field for weekly play
- 4- Weekly mowed/weed eat all parks
- 5- Remulched all trees at new complex
- 6- Cleaned and pressure washed Yellow/Black Playground Pavilion
- 7- Trimmed and weeded planters –new complex
- 8- Field maintenance – 3 softball/baseball fields – new complex
- 9- Daily maintenance throughout parks

UPCOMING EVENTS:

November 10 – GRPA DISTRICT FOOTBALL CHAMPIONSHIPS

December 1 – 2, and December 8 – GRPA State Football -North Regionals and State Championship

3) Library

- There are 11,787 library card holders, 7,748 library visitors, and 7,553 total circulation.
- There were 150 story time attendance, 83 adult program attendance, 104 digital new users, 367 e-books, 644 audio books, 1,212 computer logins, and 12,804 Facebook visits.

B. Councilman Edwards submitted October reports as follows:

1) Electric Department

- Construction continues on the new Rockbridge Community Church, the Old Mill Town Homes on Old Mill Drive, Del Taco, and the Gordon Hospital new records storage building.
- Christmas lights are going up. In the Holiday Spirit, the City installs and maintains about 15,000 Christmas lights for the community to enjoy and share.

Two weeks after returning from providing Mutual Aid after Hurricane Florence hit North Carolina, Mutual Aid was requested to restore power from the devastation caused by Hurricane Michael. The City of Calhoun sent Dennis Henry, Matt Rains, Brett Sane, DK Nicholson, Dylan Joyce, Kenny Rogers and Neal Dockery to help with the Albany portion of the power restoration. Hurricane Michael caused Albany to lose power to over 90% of its 23,400 customers with destruction to 49 of its 52 distribution circuits. The City of Calhoun has received many “thank you” letters emphasizing the caring, professionalism and the work ethic of our people from both deployments.

WORK ORDERS IN PROCESS OR COMPLETED FOR OCTOBER:

• NEWLY CREATED	91
• COMPLETED AND CLOSED	92
• CONSISTING OF:	
• CAPITAL CONSTRUCTION	5
• STREET AND SECURITY LIGHTING-	46
• DISTRIBUTION MAINTENANCE	6
• OUTAGES / TROUBLE CALLS	5
• WORK FOR OTHER DEPARTMENTS	29
• NEW METER SETS	14
• METER MAINTENANCE/REPLACEMENT	16
• ELECTRIC LOCATE TICKETS PROCESSED-	305
•	

The City of Calhoun’s Electrical load for October is estimated to be about 37,000,000 kilowatt hours (kWh). This is about 1 million kWh’s more than October of 2017. Actual numbers will be released around November 16th.

2) **Telecommunications**

- Connected three new internet customers and disconnected one service.
- Added 975 megabits of bandwidth to existing customers. This includes upgrading one customer from 100 megabit to 1 gigabit internet service. This is Calnet’s first gigabit customer!
- Worked with financial software vendor to install new version onto new servers and installed client software onto users’ computers for testing functionality and verifying operations.
- Transferred fiber to taller poles at the new south bypass and Highway 41. Road bed construction is higher than planned requiring taller poles to be installed.
- Pulled drop fiber into the building at Brittany Well and ran pull string into conduits along Campbell road in preparation for fiber pull.
- Working with phone vendor to identify source of occasional phone call audio loss.
- Confirmed new Q-in-Q service delivery works on new access equipment.
- Filed quarterly financial report with U.S.A.C.
- Opened 7 and closed 11 work orders.

Geographic Information Systems

- Started the process to update our parcel data from Gordon County’s 2018 updated parcel data.
- Worked with Engineering Department on Water Modeling sessions.
- Updated the following GIS layers
 - Water system
 - Water meter data

- Fire Department fire pre-plans for industrial and commercial buildings
- Physical addressing for building and billing information
- Fiber construction
- Cemetery
- Zoning
- Updated City and GIS web sites
- GIS login statistics for October
 - Total logins - 1,485
 - Mobile devices (cell phones and tablets) - 1186
 - Computers - 299

3) **Building Inspections**

- Issued 106 permits for an estimated cost of \$39,778,053, collected \$147,512.50 in permit fees. This included 27 new residential, 5 residential remodel, 1 new commercial, 3 commercial remodel, 2 industrial remodel, 12 residential plumbing, 11 residential electrical, 8 commercial plumbing, 6 residential HVAC, 7 commercial HVAC, 3 commercial electrical, and 1 industrial electrical. 318 total inspections.

4) **Safety Committee**

- The safety committee met on October 9th and the topic of discussion was Electrical Safety.
- A safety inspection was completed on October 16th at the Sewer Construction Department.
 - Vehicle accidents: 0
 - Workers compensation: 0

C. Councilman Denmon submitted October reports as follows:

1) **Water and Sewer Operations**

Water Treatment Plant

- Total gallons withdrawn: 312,550,000
- Daily average: 10,082,258
- Wells: 119,950,000
- Big Springs: 15,450,000
- % produced by Brittany Drive: 42.2%
 - Brittany Dr. daily production to capacity: 36.10%
 - Mauldin Rd. daily production to capacity: 36.38 %
 - Rainfall for November – 5.26"

Waste Water Treatment Plant

- Treated a daily average of 5.068 MGD, with an average BOD effluent of 3, average suspended effluent of 10, and an average COD of 28.

Water Distribution & Wastewater Collection

- 325 work orders completed, 16 new water connections, 37 water service leaks repaired, 16 water main leaks repaired, 0 water services changed

to new main lines, 157 meter changes, 49 utility locates called in for work orders, 568 utility locates completed, 75 utility locates responses.

- 2,450 feet of Sanitary Sewer Services TV inspected, 422 utility locates completed, 5,200 feet sanitary sewer lines cleaned, 4 new sewer connections installed, 3 sanitary sewer services repaired.

2) Water and Sewer Construction

Water and Sewer Systems Active Projects

- As part of the new NPDES requirements, steps are underway to meet the storm water segment of the Watershed Protection Plan. EPD notified us on April 17th that our Section 319 Grant for Lynn Creek has been awarded. Contract should arrive in January 2019.
- A Section 319 grant has been applied for to do work on Blackwood Creek.
- Construction of the Love's Truck Stop Sanitary Sewer Lift Station is under construction and nearing completion.
- The Stone Ridge Lift Station has been completed.
- The North Henderson Bend Lift Station is under construction.
- The two inch galvanized line replacement continues utilizing city forces.
- S.R. 156 Water Main Relocation (GDOT/ RR Bridge Replacement @ Ranger) – The project is scheduled to begin in November.
- Hwy 41 South at Lynn Creek (GDOT Widening Project) – This project is under construction.

Water & Sewer Projects in Development

- Airport Sanitary Sewer Relocation- Relocating approximately 4500 feet of sewer main to accommodate the airport expansion.
- North Wall Street and Redbud Road Intersection improvements- GDOT asked for and were given an estimate to relocate any utilities in conflict with the proposed project.
- Ranger Tank Site property has been acquired.
- New 2.0 MG Ranger Tank and 12 inch water mains - Engineering and permitting are underway.
- Peters Street Phase II Water and Sewer Relocations
- S.R. 136 Water Main Relocation for new Bridges at the Coosawattee River
- 4" water main relocation on South Wall Street to accommodate drainage for the new City Schools Central Office

Projects in Engineering Conceptual Design

Sewer

- Blackwood Creek Trunk Sewer Replacement
- Yarborough Street Replacement Sewer
- Louise Ave., Cherry St., and Florence Ave. Sewer Replacement

Water

- Bellwood Road Water Transmission Main

- Reeves Station Water Main (replacing existing 6" C. I. with an 8")
- Second Interconnect with Pickens County
- GDOT SR 156/Salacoa Creek Bridges. Scheduled for 2020
- SR 225 8" water main river crossing

3) **Downtown Development Authority**

The DDA & HPC held their regularly scheduled meeting. Christmas Open House & Visit With Santa is scheduled for November 18th. Open house is from 1-5 and the Lighting of the Christmas Tree & Visit With Santa is from 6-8. The Christmas Parade is scheduled for December 13th at 7. We hope to see the community at all of these events.

D. Mayor Pro Tem Crowley submitted October reports as follows:

1) **Police Department**

- Made 490 cases with 12 DUI's
- Fines collected by Municipal Court - \$61,590.50
- Issued 651 warnings
- Investigated 68 highway accidents, 34 private property accidents
- Escorts - 47
- Incident reports -1,329
- Alarm responses - 228
- Miles patrolled: 18,330

2) **Municipal Court**

- Total Court cases- 509
- Court cases dropped- 151
- Number of Bond forfeitures- 459
- Number of Probation cases- 38
- Failure to appear- 101
- Subpoenas served- 13

3) **Fire Department**

Fire Suppression Division

165 Total reported calls for service for the Suppression Division

Responses to Calls

- 2 Fire Incidents (\$3,000 in estimated Fire damage)
- 0 Overpressure Rupture, Explosion, Overheat (NO FIRE)
- 107 Emergency Medical Services / Rescue (Injuries, Medical, or Fatality)
- 9 Hazardous Conditions Incidents (NO FIRE; Leaks, Spills, Electrical Hazards; All Other Hazardous Conditions without injuries)
- 2 Service Calls (Water Leak; Assist Other Agencies with Non-Emergency Calls)
- 30 Good Intent Calls (Smoke / Odor check; Investigation of Unknown Problem)
- 15 False Alarms or False Calls
- 0 Severe Weather & Natural Disaster

0 Special Incident Type (Citizen Complaint; Other)

Additional Fire Department Activities

- Assisted with Gordon Central H.S. Homecoming parade.
- 5 CFD GSAR members deployed for Hurricane Michael to South Ga. for 10 days
- Conducted Fire Safety education classes for all students at Calhoun Primary & Elementary during October Fire Safety Month (1700 kids)
- Completed all routine vehicle and station maintenance.

Training Division

CFD completed 754 Total Man Hours of training during the month.

Training consisted of:

- Firefighter Safety
- Communications
- Search and Rescue
- Drivers Training
- Truck Company Operations & Ladders

Fire Inspections - Public Safety Education -Code Enforcement Division

102 Total Reported Activities / Inspections completed during the month.

Inspections

32	Annual Inspection
6	New Business Inspections
18	Requested Inspections
14	Follow Up, Re-Inspections
0	Burn Site Inspections
3	Plan Reviews
0	Pre-Construction Meetings
1	Sprinkler Permits Issued
0	Tank Permit
28	Consultations
0	Illegal Burning Citations

Additional Inspection - Public Safety & Codes Division Activities

- Lt Duvall participated in the City Safety meetings and inspections.
- Hosted and participated in Home Depot Safety Fair, Brighter Tomorrows Day Care

Approximate total of Children contacted during Fire Safety Month by Calhoun Fire was 2,500.

7. **Public Hearing and Comments**

Announce at this time, public hearings will be held. The public will have the opportunity to make pro and con comments with a ten minute maximum time limit for each side of the matter, with each person speaking having filed a financial disclosure statement five

days prior to the hearing if required, with each person giving their name and address. An inquiry should be made to determine if any elected official has filed a disclosure statement regarding ownership or special interest in any of the agenda items. Zoning Land Use Maps on display in Council Chambers for Zoning Advisory Board and Council hearings.

A. Mayor Palmer announced the public hearing of an annexation and zoning request of Ind-G for 86.31 acres at a location of 843 and 947 Union Grove Road (059-014 and 059-014X), by Shaw Industries Group, Inc. The Zoning Advisory Board meeting was held November 8th at 4:30 p.m.

- Mayor Palmer opened the public hearing.
- City Administrator Peterson stated that all legal requirements pertaining to the annexation and zoning request had been met.
- Councilwoman Palazzolo stated that the Zoning Advisory Board voted unanimously favoring recommendation of the annexation and zoning request.
- Mayor Palmer opened the floor for public comments.
- There being none, Mayor Palmer closed the public hearing and called for a motion on the annexation request.
- Councilwoman Palazzolo made a motion to approve the annexation request of 86.31 acres. Councilman Denmon gave a second with all voting aye. Motion approved.
- Mayor Palmer called for a motion concerning the zoning request.
- Councilwoman Palazzolo made a motion to approve the zoning request of Ind-G. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.

8. Old Business

A. Mayor Palmer stated that Service Delivery Strategy Agreements for Gordon County and the Cities of Calhoun, Fairmount, Plainville, Ranger, and Resaca had been completed and a motion was needed to approve the Service Delivery Strategy Resolution for submission to Gordon County for consideration, and to file with the Georgia Department of Community Affairs for verification. Mayor Pro Tem Crowley made a motion to approve the resolution. Councilwoman Palazzolo gave a second with all voting aye. Motion approved.

9. New Business

A. Mayor Palmer stated that a motion was needed to approve or deny provisions of the Pilot Agreement by and among the Development Authority of Gordon County, Mannington Mills, Inc., Gordon County, Georgia, City of Calhoun, Board of Tax Assessors of Gordon County, and the Tax Commissioner of Gordon County. Bill Thompson, attorney for the Development Authority stated that Mannington Mills had purchased the old OMC building and is making improvements to both their facilities. He noted the ten year pilot agreement would allow for abatement on new equipment only valued at \$32.7 million. Mannington is committing to create 200 jobs with an average employee salary of \$45,000 plus benefits. Councilman Denmon made a motion to approve the Pilot Agreement. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.

- B. Mayor Palmer stated a motion was needed to approve a letter of participation to secure funding for the 2022 Disaster Mitigation Plan update. He noted that there is a local requirement for Gordon County which can be met in part, through in-kind services by the City of Calhoun's participation in the plan update process. Councilman Edwards made a motion to approve the letter. Councilwoman Palazzolo gave a second with all voting aye. Motion approved.
- C. Mayor Palmer read a request by Butler Integrity Group, LLC to renew the land lease at 305 Richards Street for an additional 25 years. The original lease will expire October 31, 2019. City Attorney Govignon asked council members to table the item in order to allow counsel to examine legal issues and reevaluate and reassess the values of the property in order to allow for renegotiation of the rental schedule prior to the expiration date of the current lease. Councilman Edwards made a motion to table the item until Counsels examination is completed. Councilwoman Palazzolo gave a second with all voting aye. Motion approved.
- D. Mayor Palmer read an Alcohol Manager Change request by Food Lion, at a location of 1512 Redbud Road NE. The prior manager was Michael Shaw and the proposed manager is Brandy "Harley". Mayor Pro Tem Crowley made a motion to approve the manager change. Councilman Denmon gave a second with all voting aye. Motion approved.
- E. Mayor Palmer read an Alcohol Manager Change request by American Legion Post 47, at a location 401 West Line Street. The prior manager was Joseph W. Dempsey and the proposed manager is Terry B. Henderson. Councilman Edwards made a motion to approve the manager change. Councilman Denmon gave a second with all voting aye. Motion approved.
- F. Mayor Palmer read an Alcohol Manager Change request by Guacamole Bar & Grill, at a location of 165 Outlet Center Drive, Suite 5. The prior manager was Victor Juarez and the proposed manager is Francisco Lozano. Councilman Denmon made a motion to approve the manager change. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.
- G. Mayor Palmer read an Alcohol Manager Change request by World of Wings, at a location of 171 West Belmont Drive, Suite 7. The prior manager was Brittany Oshields and the proposed manager is Timothy L. Hight. Mayor Pro Tem Crowley made a motion to approve the manager change. Councilman Edwards gave a second with all voting aye. Motion approved.
- H. Mayor Palmer read an Alcohol Manager Change request by Applebee's Neighborhood Grill and Bar, at a location of 1008 Highway 53 SE. The prior manager was Brian Johnston and the proposed manager is Eric Ansley Tanner. Mayor Pro Tem Crowley made a motion to approve the manager change. Councilman Denmon gave a second with all voting aye. Motion approved.
- I. Mayor Palmer read an Alcohol Manager Change request by Gas Express, LLC, at a location of 188 Highway 53. The prior manager was Valerie Rodriguez and the proposed manager is Tracy Sallies. Mayor Pro Tem Crowley made a motion to approve the manager change. Councilman Edwards gave a second with all voting aye. Motion approved.
- J. Mayor Palmer gave the Annual Business License renewal readings, asking for a motion on each category.

1) Councilwoman Palazzolo made a motion to approve the following pawn license renewals. Councilman Edwards gave a second with all voting aye. Motion approved.

Pawn

- Corner Pawn
- Instant Cash Loans on Car Titles
- National Title Pawn of Calhoun
- Pete's Music & Pawn
- Titlemax of GA

2) Mayor Pro Tem Crowley made a motion to approve the following alcohol license renewals. Councilman Denmon gave a second with all voting aye. Motion approved.

Taxi Cab

- North GA Taxi
- Taxi Express

3) Councilman Denmon made a motion to approve the following alcohol license renewals. Councilwoman Palazzolo gave a second with all voting aye. Motion approved.

Beer Package

- Calhoun Food & Tobacco
- KS Food Mart
- Little Giant
- LN Food Mart
- North Wall BP
- R & R Grocery

4) Mayor Pro Tem Crowley made a motion to approve the following alcohol license renewals. Councilman Denmon gave a second with all voting aye. Motion approved.

Beer and Wine Package

- ABC Convenience
- ALDI Inc.
- CVS Pharmacy
- Circle K – 1310 N Hwy 41
- Circle K – 702 E Hwy 53
- Food Lion
- Gas Express - DBA Circle K #188
- Ingles Food Market
- Kroger
- Racetrac
- Wal-Mart
- Walgreen - 1101 Red Bud Rd
- Walgreen - 910 S Wall St

5) Councilwoman Palazzolo made a motion to approve the following alcohol license renewals. Councilman Edwards gave a second with all voting aye. Motion approved.

Beer, Wine, Liquor Package

- ABC Liquor
- Calhoun Liquor
- Liquor Mart
- Party Liquor
- Red Bud Road Liquor

6) Councilman Denmon made a motion to approve the following alcohol license renewals. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.

Beer Pouring

- Estela's Taqueria
- World of Wings

7) Councilwoman Palazzolo made a motion to approve the following alcohol license renewals. Councilman Denmon gave a second with all voting aye. Motion approved.

Beer and Liquor Pouring

- El Rayos
- Placeritos Bar & Grill

8) Councilman Denmon made a motion to approve the following alcohol license renewals. Councilwoman Palazzolo gave a second with all voting aye. Motion approved.

Beer and Wine Pouring

- Dub's High on the Hog
- Gondolier's Pizza

9) Councilman Edwards made a motion to approve the following alcohol license renewals. Mayor Pro Tem Crowley gave a second with all voting aye. Motion approved.

Beer, Wine, Liquor Pouring

- Applebee's
- El Nopal
- El Pueblito Mexican Restaurant
- Guacamole's
- Longhorn
- Ruby Tuesday

10) Councilwoman Palazzolo made a motion to approve the following alcohol license renewals. Councilman Denmon gave a second with all voting aye. Motion approved.

Beer/Wine Pouring Theatre

- Calhoun's Gem Theatre
- Calhoun Gordon Arts Center – Harris Arts Center

11) Councilman Denmon made a motion to approve the following alcohol license renewals. Councilman Edwards gave a second with all voting aye. Motion approved.

Combination Beer Package/Pouring at Private Club

- American Legion Post 47

10. **Other Written Items Not on the Agenda**

None

11. **Work reports**

- Eddie Peterson, City Administrator, stated that the City of Calhoun is considering applying for a Community Development Block Grant in order make housing improvements in the Mill Village area north of North College Street.
- Larry Vickery, Utilities Administrator had nothing to report.
- George Govignon, City Attorney had nothing to report.

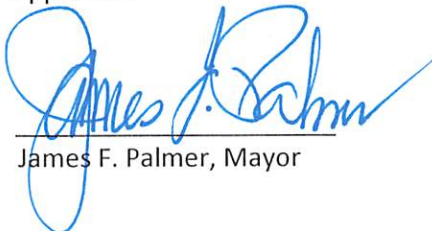
12. **Motion to move to Executive Session, if needed**

13. **Motion to return to General Session**

14. **Motion to Adjourn**

There being no further business to come before the council, Councilwoman Palazzolo made a motion to adjourn. Mayor Pro Tem Crowley gave a second with all voting aye. The motion was approved and the meeting adjourned at 7:42 p.m.

Approved:


James F. Palmer, Mayor

Submitted:


Sharon Nelson, City Clerk

RESOLUTION

A RESOLUTION OF THE CITY OF CALHOUN, GEORGIA, APPROVING FORMS PERTAINING TO SETTLEMENT WITH GORDON COUNTY, GEORGIA OVER THE DELIVERY AND FUNDING OF CERTAIN SERVICES PURSUANT TO THE SERVICE DELIVERY ACT.

WITNESSETH:

WHEREAS, the City of Calhoun (“Calhoun”) is a municipal corporation duly organized and existing under the laws of the State of Georgia, and is charged with providing certain public services to local residents; and

WHEREAS, the Service Delivery Act, O.C.G.A. § 36-70-20, *et seq.*, requires each county and all cities located therein to develop, approve, and implement a service delivery strategy that specifies the manner in which all local governmental services will be provided and funded; and

WHEREAS, the Service Delivery Act also requires the periodic review and revision of service delivery strategies upon the occurrence of any one of the six conditions specified in O.C.G.A. § 36-70-28(b); and

WHEREAS, Calhoun and Gordon County, have been engaged in negotiations to review and revise the Parties’ existing Service Delivery Strategy; and

WHEREAS, Calhoun is hereby adopting the following forms to present to the County pursuant to the agreement reached at mediation on October 2, 2018; and

WHEREAS, the Mayor and Council of Calhoun desire to approve the forms contained herein for the funding and provision of services as set forth thereunder and to authorize the Mayor and Council of Calhoun to sign same and transmit to the County.

THEREFORE, IT IS NOW RESOLVED BY THE CITY COUNCIL OF THE CITY OF CALHOUN, GEORGIA, AS FOLLOWS:

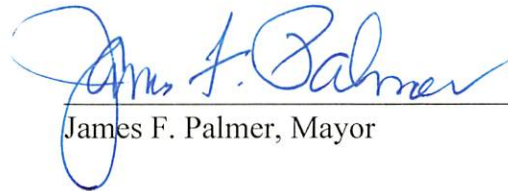
- 1. Incorporation of Recitals.** The above stated recitals are true and correct and are incorporated as though fully set forth herein.
- 2. Acceptance of Service Delivery Strategy Agreements.** Calhoun hereby approves the Service Delivery Strategy Agreements attached hereto as Exhibit “A.”
- 3. Authorization of the Mayor, City Attorney, and Clerk.** Calhoun hereby authorizes transmission of the Service Delivery Strategy Agreements attached as Exhibit A to Gordon County, Fairmount, Plainville, Ranger and Resaca as applicable, for approval.
- 4. Severability.** To the extent any portion of this Resolution is declared to be invalid, unenforceable, or nonbinding, that shall not affect the remaining portions of this

Resolution.

5. **Repeal of Conflicting Provisions.** All Calhoun resolutions are hereby repealed to the extent they are inconsistent with this Resolution.
6. **Effective Date.** This Resolution shall take effect immediately.


THIS RESOLUTION adopted this 12th day of November, 2018.

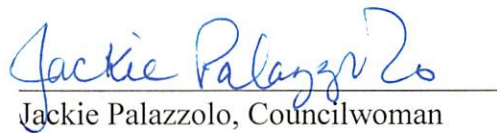
CITY OF CALHOUN, GEORGIA


James F. Palmer, Mayor



George Crowley, Mayor Pro Tem


Ray Denmon, Councilman


Al Edwards, Councilman


Jackie Palazzolo, Councilwoman

ATTEST:


Title: City Clerk



SERVICE DELIVERY STRATEGY

FORM 1

COUNTY: **GORDON**

I. GENERAL INSTRUCTIONS:

1. FORM 1 is required for ALL SDS submittals. Only one set of these forms should be submitted per county. The completed forms shall clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and/or authority within the county that are continuing *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

<p>OPTION A <i>Revising or Adding to the SDS</i></p>	<p>OPTION B <i>Extending the Existing SDS</i></p>
<ol style="list-style-type: none"> 4. List all services provided or primarily funded by each general purpose local government and authority within the county which are revised or added to the SDS in Section IV, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.) 5. For each service or service component listed in Section IV, complete a separate, updated <i>Summary of Service Delivery Arrangements</i> form (FORM 2). 6. Complete one copy of the <i>Certifications</i> form (FORM 4) and have it signed by the authorized representatives of participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 4).] 	<ol style="list-style-type: none"> 4. In Section IV type, "NONE." 5. Complete one copy of the <i>Certifications for Extension of Existing SDS</i> form (FORM 5) and have it signed by the authorized representatives of the participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 5).] 6. Proceed to step 7, below. <div data-bbox="841 1199 1500 1423" style="background-color: #333; color: white; padding: 5px; margin-top: 10px;"> <p>For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp, or call the Office of Planning and Quality Growth at (404) 679-5279.</p> </div>

7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A" PROCESS DESCRIBED, ABOVE.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Calhoun-Gordon County Airport Authority
Gordon County
City of Calhoun
City of Plainville
City of Fairmount
City of Ranger
City of Resaca
Calhoun Housing Authority
Calhoun-Gordon County Library, Unit of the Northwest Georgia Regional Library System

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which will continue as previously agreed with no need for modification.

Alcohol License Service Delivery
Emergency Management
Emergency Medical Services / Ambulance
General Administration / Finance
Municipal Court Services
Rural Public Transportation
Senior Center Services
Soil Erosion Permitting & Enforcement
Solid Waste Disposal
Tax Assessments and Collections

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

Airport Services
Animal Control
Building & Development, Permitting & Inspections
E-911 Emergency Dispatch
Economic Development
Electric Distribution
Fire Protection
Housing
Law Enforcement
Libraries
Recreation and Parks
Roads and Bridges
Solid Waste Collection
Telecommunications
Water & Wastewater



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Airport Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Calhoun-Gordon County Airport Authority**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Calhoun-Gordon County Airport Authority	50% of funding from Gordon County General Fund.
	50% of funding from City of Calhoun General Fund.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy changes the previous arrangement by clarifying the funding mechanism.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Airport Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Alcohol License Service Delivery*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Gordon County, City of Calhoun, City of Plainville, City of Fairmount, City of Ranger, City of Resaca**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	User Fees
City of Calhoun	User Fees
City of Fairmount	User Fees
City of Plainville	User Fees
City of Ranger	User Fees
City of Resaca	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Alcohol License Service	Gordon County, Cities of Calhoun, Fairmount, Plainville,	3/16/2000, renewed and
Delivery Agreement	Ranger, Resaca	effective except as modified
		by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**

Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Animal Control*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Gordon County, Calhoun**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund, User fees
City of Calhoun	General Fund; User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

A new Service Delivery area map has been implimented.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Animal Control Service Delivery Agreement	Gordon County, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

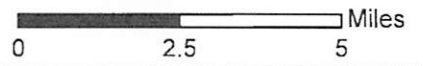
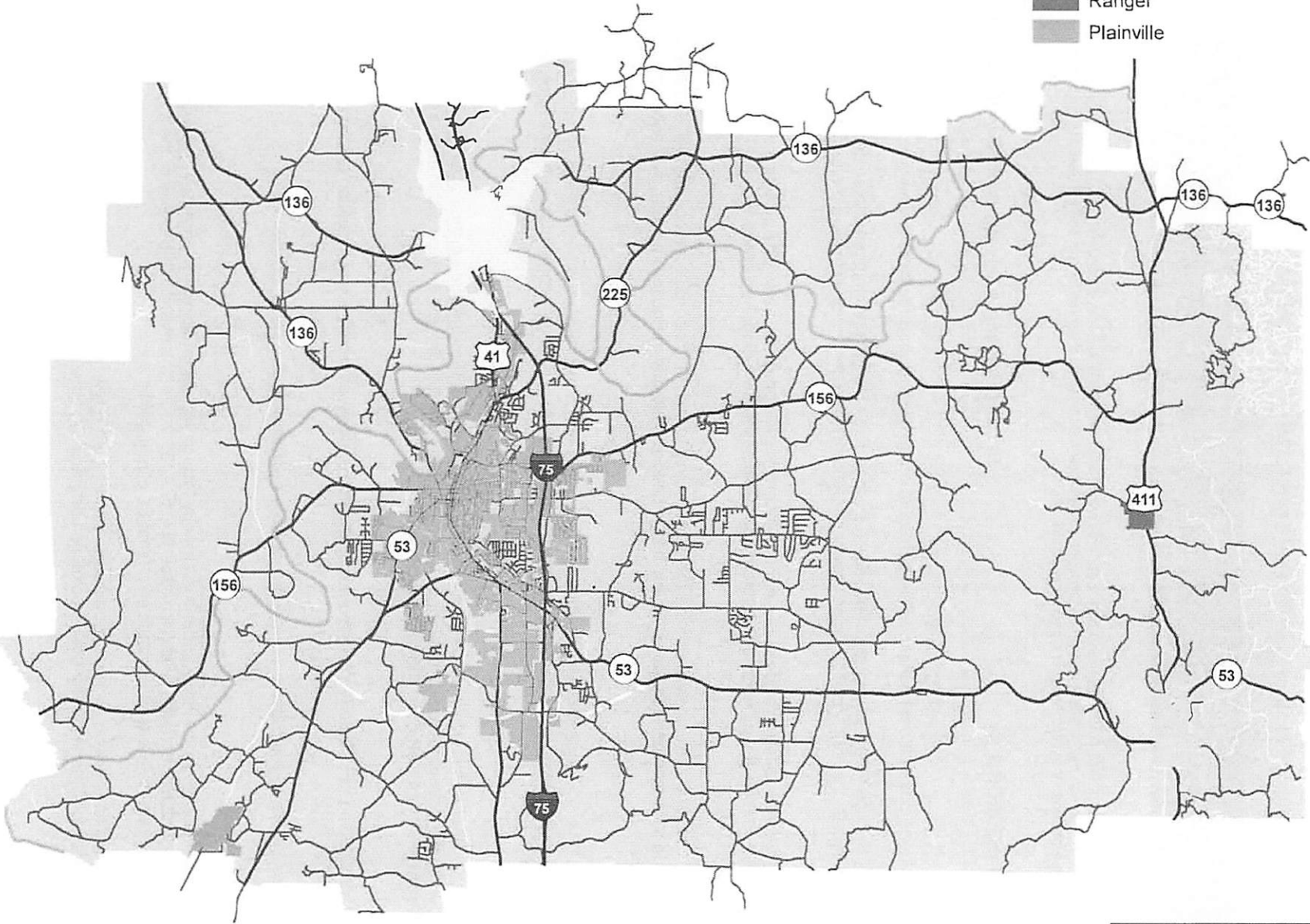
Animal Control - Map B

City of Calhoun Animal Control

City of Calhoun

Gordon County Animal Control

- Gordon County - Unincorporated Area
- Fairmount
- Resaca
- Ranger
- Plainville





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Building & Development, Permitting & Inspections*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Gordon County, City of Calhoun, City of Fairmount**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	Enterprise Fund
City of Calhoun	General Fund; User fees
City of Fairmount	General Fund; User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

A new Service Delivery area map has been implemented.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Building & Development	Gordon County, Cities of Calhoun, Fairmount, Plainville,	3/16/2000, renewed and
Permitting and Inspections	Ranger, Resaca	effective except as modified
Service Delivery Agreement		by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Building & Development, Permitting & Inspections - Map E

City of Calhoun Building Inspections

City of Calhoun

City of Fairmount Building Inspections

Fairmount

Gordon County Building Inspections

Gordon County - Unincorporated Area

Resaca

Ranger

Plainville





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY:GORDON

Service:E-911 Emergency Dispatch

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund, E-911 phone line charges

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

City of Calhoun will no longer make any payments to Gordon County for dispatch services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
E-911 Emergency Dispatch	Gordon County, Cities of Calhoun, Fairmount, Plainville,	10/31/2018 - 10/31/2028
Service Delivery Agreement	Ranger, Resaca	Renewed and effective, except as modified by this form

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Economic Development*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **The Gordon County Chamber of Commerce and Development Authority of Gordon County will provide this service to all entities signing this agreement.**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	Hotel-Motel Taxes, General Fund
Calhoun	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy changes the previous arrangement by clarifying the funding mechanism.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Economic Development	Gordon County, Calhoun, Fairmount, Plainville, Ranger,	3/16/2000, renewed and
Service Delivery Agreement	Resaca	effective except as modified
		by this form, to end on
		10/31/2028.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Electric Distribution*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **City of Calhoun, Municipal Electric Authority (MEAG)**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Calhoun	User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

A new Service Delivery area map has been implimented.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Georgia Territorial Agreement	Calhoun, MEAG	3/16/2000, renewed and
Electric Distribution Service	Gordon County, Cities of Calhoun, Fairmount, Plainville	effective except as modified
Delivery Agreement	Ranger, Resaca	by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

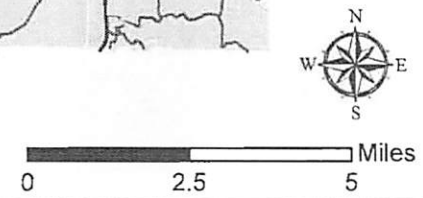
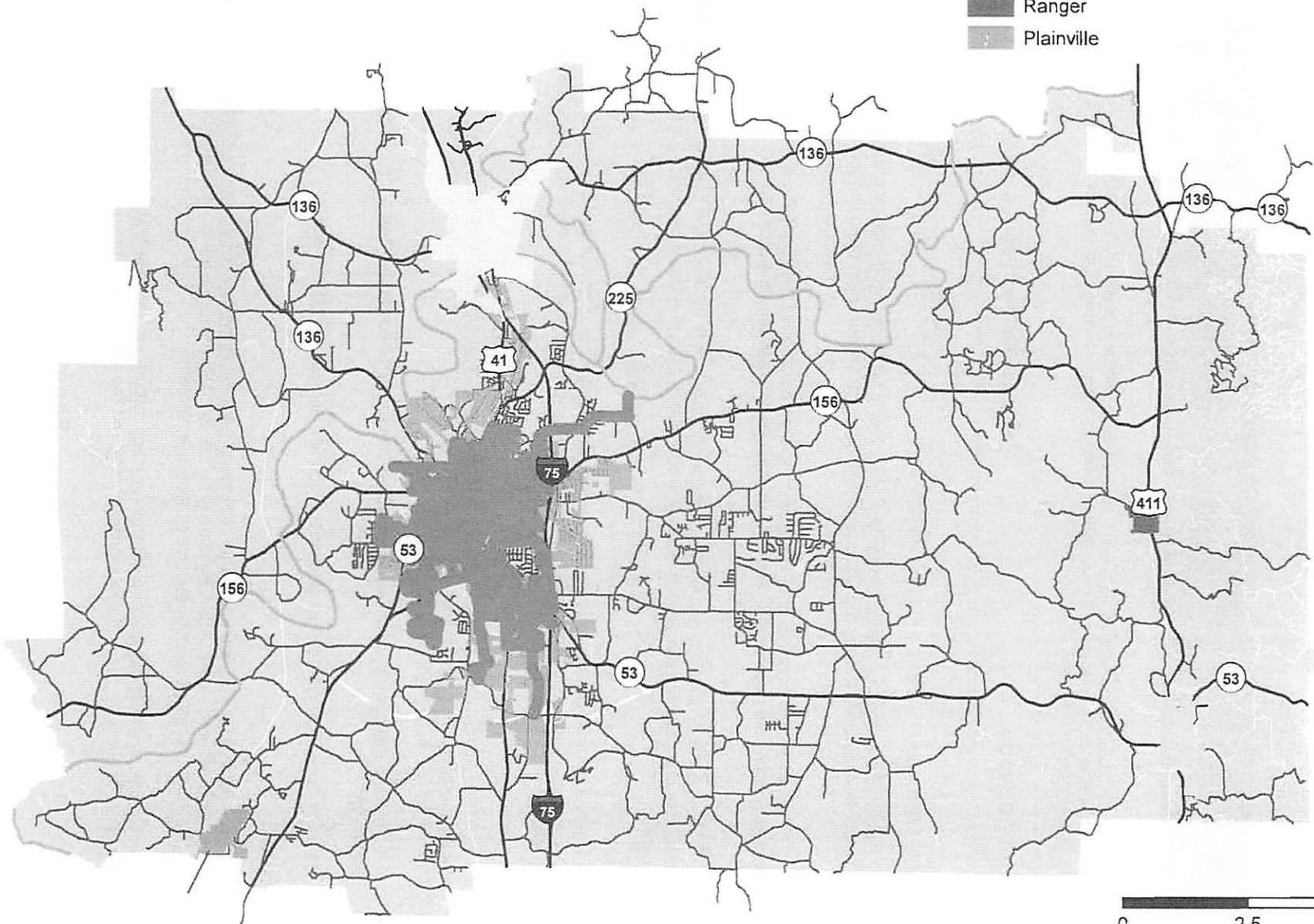
If not, provide designated contact person(s) and phone number(s) below:

Electric- Map G

Electric Service Area

Municipality

- City of Calhoun
- Gordon County - Unincorporated Area
- Fairmount
- Resaca
- Ranger
- Plainville





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:GORDON

Service:Emergency Management

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Emergency Management	Gordon County, Cities of Calhoun, Fairmount, Plainville,	3/16/2000, renewed and
Service Delivery Agreement	Ranger, Resaca	effective except as modified
		by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:GORDON

Service:Emergency Medical Services/Ambulance

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Emergency Medical Services	Gordon County, Cities of Calhoun, Fairmount, Plainville,	3/16/2000, renewed and
Ambulance Service Delivery Agreement	Ranger, Resaca	effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Fire Protection*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Gordon County, City of Calhoun**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	Insurance Premium Tax; User Fees; General Fund; Local Option Sales Tax
City of Calhoun	Insurance Premium Tax; User Fees; General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy changes the previous arrangement by clarifying the funding mechanism. Also, a new Service Delivery area map has been implemented.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Fire Protection Service Delivery Agreement	Gordon County, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

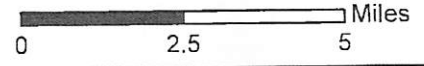
Fire Service - Map A

City of Calhoun Fire

City of Calhoun

Gordon County Fire

- Ranger
- Plainville
- Resaca
- Fairmount
- Gordon County - Unincorporated Area





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *General Administration/Finance*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Gordon County, Calhoun, Fairmont, Plainville, Ranger, Resaca**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund
Calhoun	General Fund
Fairmount	General Fund
Plainville	General Fund
Ranger	General Fund
Resaca	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
General Administration and Finance Service Delivery Agreement	Gordon County, Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

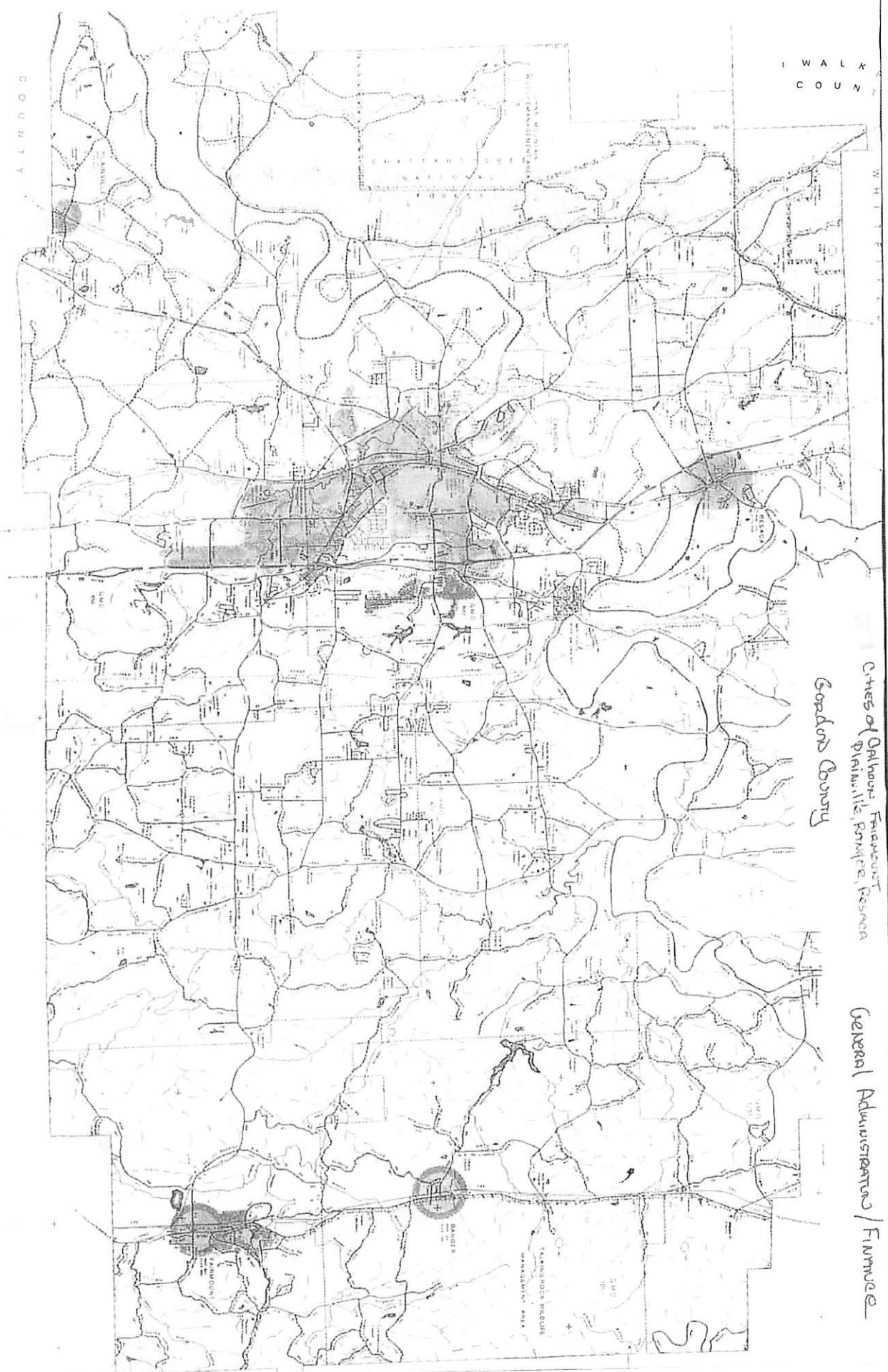
7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

ALMOO

I W A L K
C O U N



Goddard County

Cities of Goddard: Fairview, Potosi, Potosi, Potosi

General Administration / Finance



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:GORDON	Service:Housing
---------------	-----------------

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Calhoun Housing Authority**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Calhoun Housing Authority	Loans, Grants, Contributions, User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy changes the previous arrangement by clarifying the name of the Housing Authority.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Housing Authority Service	Gordon County, Cities of Calhoun, Fairmount, Plainville,	3/16/2000, renewed and
Delivery Agreement	Ranger, Resaca	effective except as modified
		by this form, to end on
		10/31/2028.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: Law Enforcement

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Gordon County provides law enforcement for the unincorporated area of Gordon County and the Cities of Plainville, Ranger, Resaca; Calhoun Police Department provides law enforcement for the City of Calhoun. Fairmount Police Department provides law enforcement for the City of Fairmount.**
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund; Fines; Forfeitures; Grants
City of Calhoun	General Fund; Fines; Forfeitures; Grants
City of Fairmount	General Fund; Fines; Forfeitures; Grants
Plainville	General Fund; Fines; Forfeitures; Grants
Ranger	General Fund; Fines; Forfeitures; Grants
Resaca	General Fund; Fines; Forfeitures; Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy changes the previous arrangement by clarifying the service delivery arrangement.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Law Enforcement Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form, to end on 10/31/2028.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**

Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: GORDON

Service: Libraries

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a. [X] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Calhoun-Gordon County Library, Unit of the Northwest Georgia Regional Library System
b. [] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
c. [] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
d. [] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
e. [] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- [] Yes (if "Yes," you must attach additional documentation as described, below)
[X] No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund
City of Calhoun	General Fund
City of Plainville	General Fund
City of Ranger	General Fund
City of Fairmount	General Fund
City of Resaca	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy changes the previous arrangement by clarifying the service provider.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Library Service Delivery Agreement	Dalton Regional Library System, Gordon County, Calhoun, Fairmount, Plainville, Ranger, Resaca	03/16/2000, renewed and effective except as modified by this form, to end on 10/31/2028.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Municipal Court Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: **Calhoun, Fairmount**)

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Calhoun	General Fund; Fines; Forfeitures
City of Fairmount	General Fund; Fines; Forfeitures

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Municipal Court Service	Gordon County, Cities of Calhoun, Fairmount, Plainville,	03/16/2000, renewed and
Delivery Agreement	Ranger, Resaca	effective except as modified
		by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Recreation and Parks*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Gordon County and the City of Calhoun both have recreation departments. Residents are free to participate in whatever program is available according to their own needs and preferences.**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund; User Fees
Calhoun	General Fund; User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gordon County will continue to make annual contributions to Calhoun per the existing agreement, with the three percent annual increase until the total contribution reaches five hundred thousand dollars (\$500,000), which will be the maximum annual amount to be paid through October 31, 2028.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Revised and Amended Comprehensive Plan	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	05/05/2009, renewed and effective except as modified by this form, to end on 10/31/2028.
Pertaining to Recreation and Parks Service Delivery Strategies		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?


7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No






If not, provide designated contact person(s) and phone number(s) below:

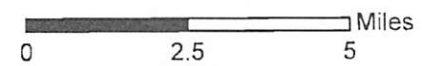
Recreation and Parks - Map H

City of Calhoun Recreation

 City of Calhoun

Gordon County Recreation

-  Gordon County - Unincorporated Area
-  Fairmount
-  Resaca
-  Ranger
-  Plainville





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: GORDON

Service: *Roads and Bridges*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Gordon County, City of Calhoun**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund, SPLOST
City of Calhoun	General Fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gordon County provides assistance with paving services to each municipality. In addition, Gordon County will provide paving services each year to the City of Calhoun for 4 miles of city streets, with the city streets to be paved being designated by the City of Calhoun.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**

Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Rural Public Transportation*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund; GA D.O.T. Grant

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Rural Transportation Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: Senior Center Services

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Senior Center Service	Gordon County, Cities of Calhoun, Fairmount, Plainville,	3/16/2000, renewed and
Delivery Agreement	Ranger, Resaca	effectived except as modified
		by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:GORDON

Service:Soil Erosion Permitting & Enforcement

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: **Gordon County, Calhoun, State of Georgia**)

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	Enterprise Fund, User Fees
City of Calhoun	General Fund, User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Comprehensive Plan	Gordon, Calhoun, Fairmont, Plainville, Ranger, Resaca	3/16/2000, renewed and
Pertaining to Soil Erosion		effective except as modified
Permitting & Enforcement		by this form

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Solid Waste Collection*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Gordon County, Calhoun, Fairmount, Plainville, Resaca**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	Enterprise Funds, User Fees
Calhoun	General Fund, User Fees
Plainville	General Fund, User Fees
Resaca	General Fund, User Fees
Fairmount	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The strategy changes the previous arrangement by adding Fairmount as a service provider.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

N/A

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:GORDON

Service:Solid Waste Disposal

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
IGA for Solid Waste Disposal	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

IGA for Solid Waste Disposal at Red Bone Ridges Landfill.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Tax Assessments and Collections*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Gordon County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Tax Assessments and Collections Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:GORDON

Service:Telecommunications

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Calhoun**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Calhoun	User fees; Loans

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

A new Service Delivery area map has been implimented.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Telecommunications Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	3/16/2000, renewed and effective except as modified by this form

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above.

7. Person completing form: **Eddie Peterson**
 Phone number: **706-629-0151** Date completed: 10/31/2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

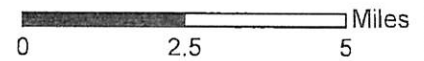
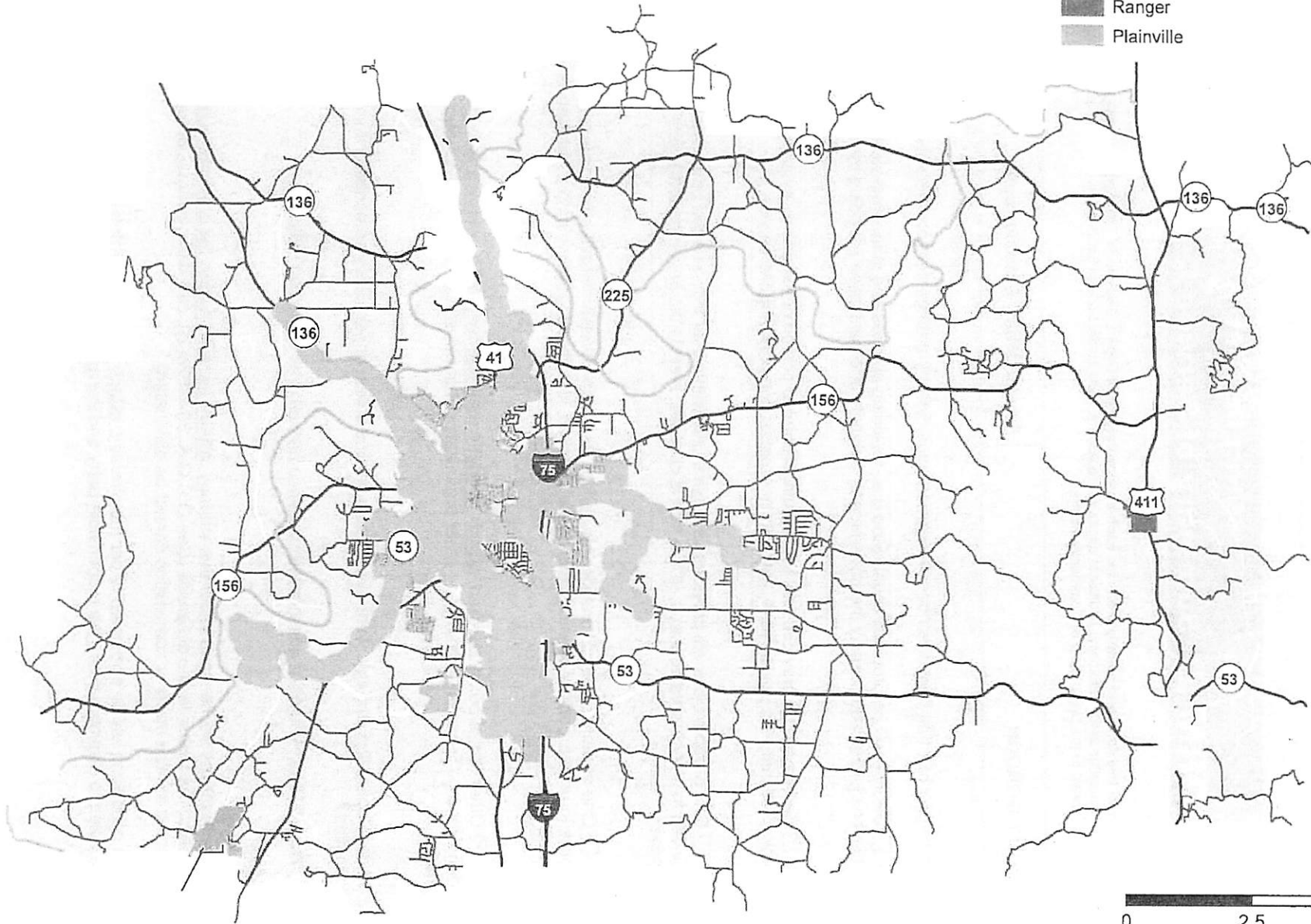
If not, provide designated contact person(s) and phone number(s) below:

Telecommunications- Map F

Telecommunications Service Area

Municipality

- City of Calhoun
- Gordon County - Unincorporated Area
- Fairmount
- Resaca
- Ranger
- Plainville





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

Service: *Water & Wastewater*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): **See attached maps.**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Calhoun	User Fees, Bonded Indebtedness, Grants
City of Fairmount	User Fees, Bonded Indebtedness, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Calhoun provides the only public water system in Gordon County. The City of Calhoun and the City of Fairmount both own and operate the only wastewater treatment facilities in Gordon County. Calhoun's wastewater system provides the service within Calhoun's incorporated area and designated areas within unincorporated Gordon County. Fairmount's wastewater system is limited in size and serves a limited customer base within Fairmount's incorporated area. There are no overlapping service areas, unnecessary competition and/or duplication of water and wastewater services. New Service Delivery area maps have been implemented.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Water & Wasterwater	Gordon County, Cities of Calhoun, Fairmount,	3/16/2000
Service Delivery Revisions to	Plainville, Ranger, Resaca	
the Agreement	Same as above	10/15/2002
		renewed and effective
		except as modified by
		this form, to end 10/31/2028.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as Number 5 above

7. Person completing form: **Eddie Peterson, City Administrator**
 Phone number: **(706) 629-0151** Date completed: 10/31/18




8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

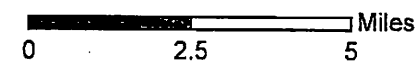
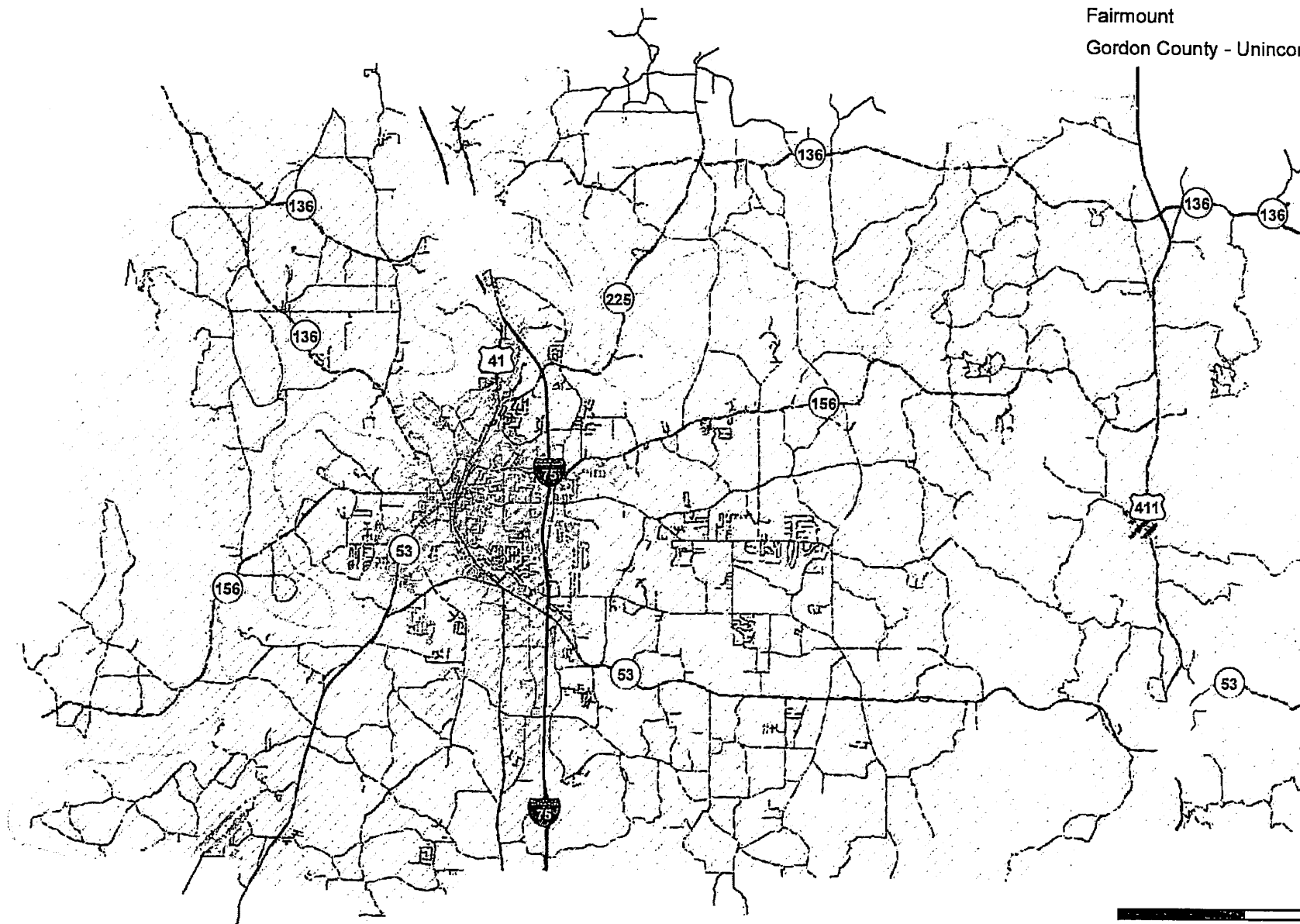
If not, provide designated contact person(s) and phone number(s) below:

Water Service - Map C

Water Service Area

Municipality







-  City of Calhoun
-  Ranger
-  Plainville
- Resaca
- Fairmount
- Gordon County - Unincorporated Area

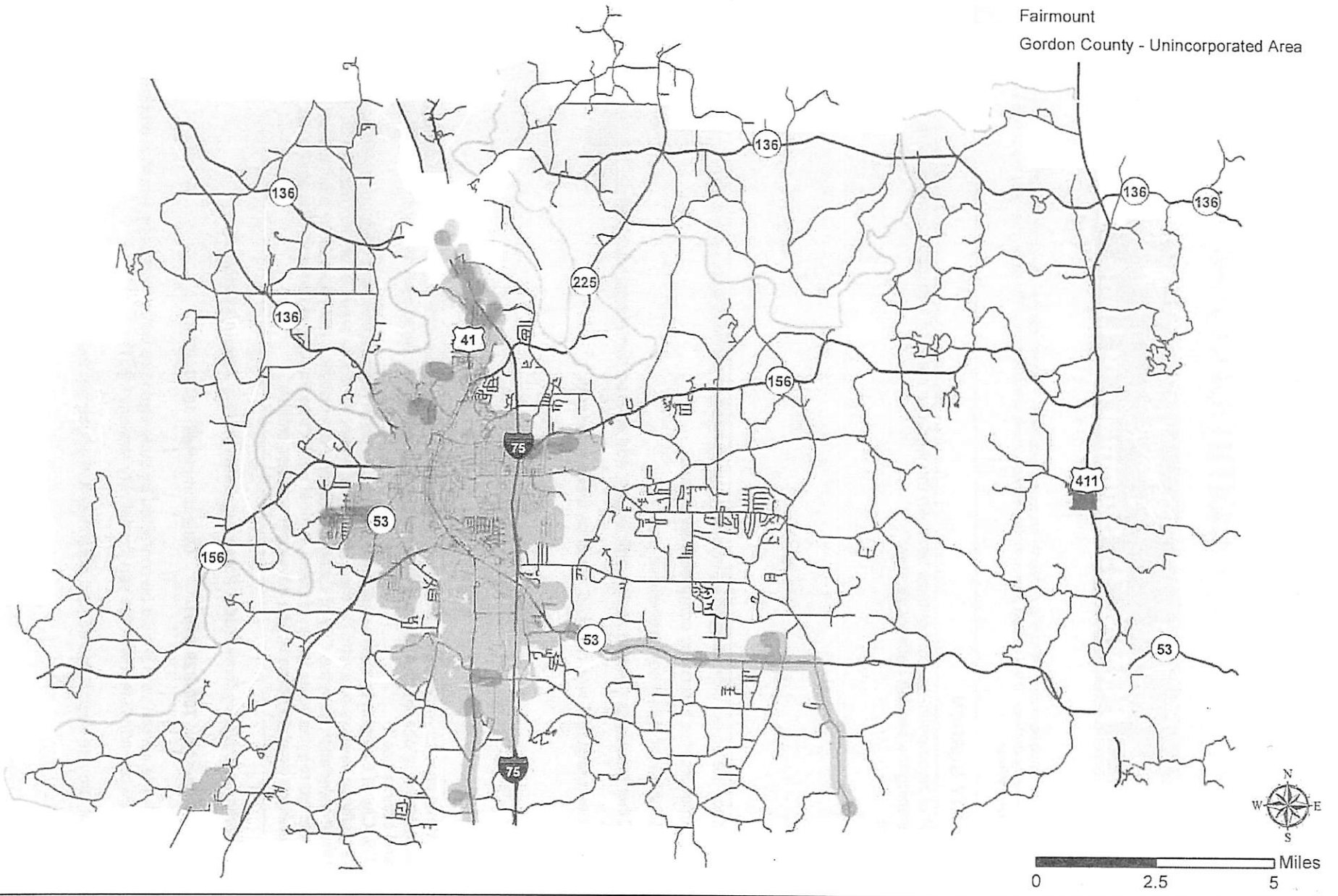


Sewer Service - Map D

Sewer Service Area

Municipality

-  City of Calhoun
-  Ranger
-  Plainville
-  Resaca
-  Fairmount
-  Gordon County - Unincorporated Area





SERVICE DELIVERY STRATEGY

FORM 3: Summary of Land Use Agreements

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

COUNTY: GORDON

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

None

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- Amendments to existing comprehensive plans
- Adoption of a joint comprehensive plan
- Other measures (amend zoning ordinances, add environmental regulations, etc.)

If "other measures" was checked, describe these measures:

N/A

NOTE:

If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

3. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances? The City of Calhoun provides the only public water system in Gordon County. The City of Calhoun and the City of Fairmount both own and operate the only wastewater treatment facilities in Gordon County. Calhoun's wastewater system provides the service within Calhoun's incorporated area and designated areas within unincorporated Gordon County. Fairmount's wastewater system is limited in size and serves a limited customer base within Fairmount's incorporated area. There are no overlapping service areas, unnecessary competition and/or duplication of water and wastewater services. New Service Delivery area maps have been implemented.

4. Person completing form: **Eddie Peterson, City Administrator**

Phone number: **(706) 629-0151** Date completed: 10/31/2018

5. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
FORM 4: Certifications

Instructions:

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2010 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2010 population of between 500 and 9,000 residing within the county. Cities with a 2010 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

COUNTY: GORDON

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
<u>CITY OF CALHOUN</u>	Mayor	Jimmy F. Palmer		
<u>CITY OF FAIRMOUNT</u>	Mayor	Calvin Watts		
<u>CITY OF PLAINVILLE</u>	Mayor	Greg Martin		
<u>CITY OF RANGER</u>	Mayor	Chad Stamey		
<u>CITY OF RESACA</u>	Mayor	Samuel Allen		
<u>GORDON COUNTY</u>	Chairman	Becky Hood		